

# 'Health in All Policies'



## *Sustaining South Australia's approach to address determinants of health....*

*Adelaide, Australia  
29 March, 2017*

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# South Australia's approach



*It is about **working together** to achieve the goals and policies of other sectors in ways that protect or promote health*

# Key Strategies

- **Central government directive and mandate**
- **Social determinants of health – as entry point**
- **Public policy focus – not health priority**
- **Leveraging existing government decision making structures**
- **Collaboration and partnership**
- **Co design process**
- **Evidence**



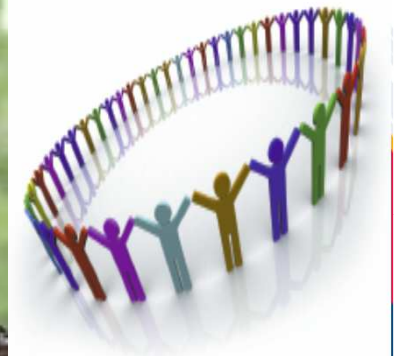
# Evolution of South Australia's Health in All Policies approach

- Five phases
  - Proof of concept
  - Establish and apply
  - Consolidate and growth
  - Adapt and renew
  - Strengthen and systematise
- Five elements
  - Authorising environment
  - Policy opportunities
  - Supportive structures
  - Champions
  - Adaptive response



# Phase 1. Proof of Concept

- Thinker in Residence
  - Initiative of new Premier
- Social progressive history
  - Supportive social policy culture
- Catalyst – Ilona Kickbusch
  - Identify opportunities
  - Access to decision makers
- Engage with Policy makers
  - Workshops
  - Emerging Policy Champions
- Space to try



## Phase 2. Establish and Apply

- Executive Cabinet Committee
  - Memorandum of Understanding
- South Australia's Strategic Plan
  - Public policy focus
- Health Lens Analysis model
  - Co-design collaborative approach
- Health in All Policies Unit
  - Small but dedicated
- Community of Practice
  - Public policy makers
  - Health professionals



# Phase 3. Consolidate and Growth



- Central Government Champions
  - Strengthening relationships
- South Australia's Strategic Plan
  - Public policy focus
- Health Lens Analysis model
  - Extend approach
- Share Emerging Practice
  - International meeting
  - Adelaide Statement
- Research and evidence
  - Five year NHMRC grant



South Australian  
Health in  
All Policies  
Training Manual

# Adelaide Statement on Health in All Policies

*moving towards a shared governance for health and well-being*

Taking account of health  
means more effective government

More effective government  
means improved health

*Report from the International Meeting  
on Health in All Policies, Adelaide 2010*

**The Adelaide Statement on Health in All Policies** is to engage leaders and policy-makers at all levels of government—local, regional, national and international. It emphasizes that government objectives are best achieved when all sectors include health and well-being as a key component of policy development. This is because the causes of health and well-being lie outside the health sector and are socially and economically formed. Although many sectors already contribute to better health, significant gaps still exist.

The Adelaide Statement outlines the need for a new social contract between all sectors to advance human development, sustainability and equity, as well as to improve health outcomes. This requires a new form of governance where there is joined-up leadership within governments, across all sectors and between levels of government. The Statement highlights the contribution of the health sector in resolving complex problems across government.

# Health in All Policies

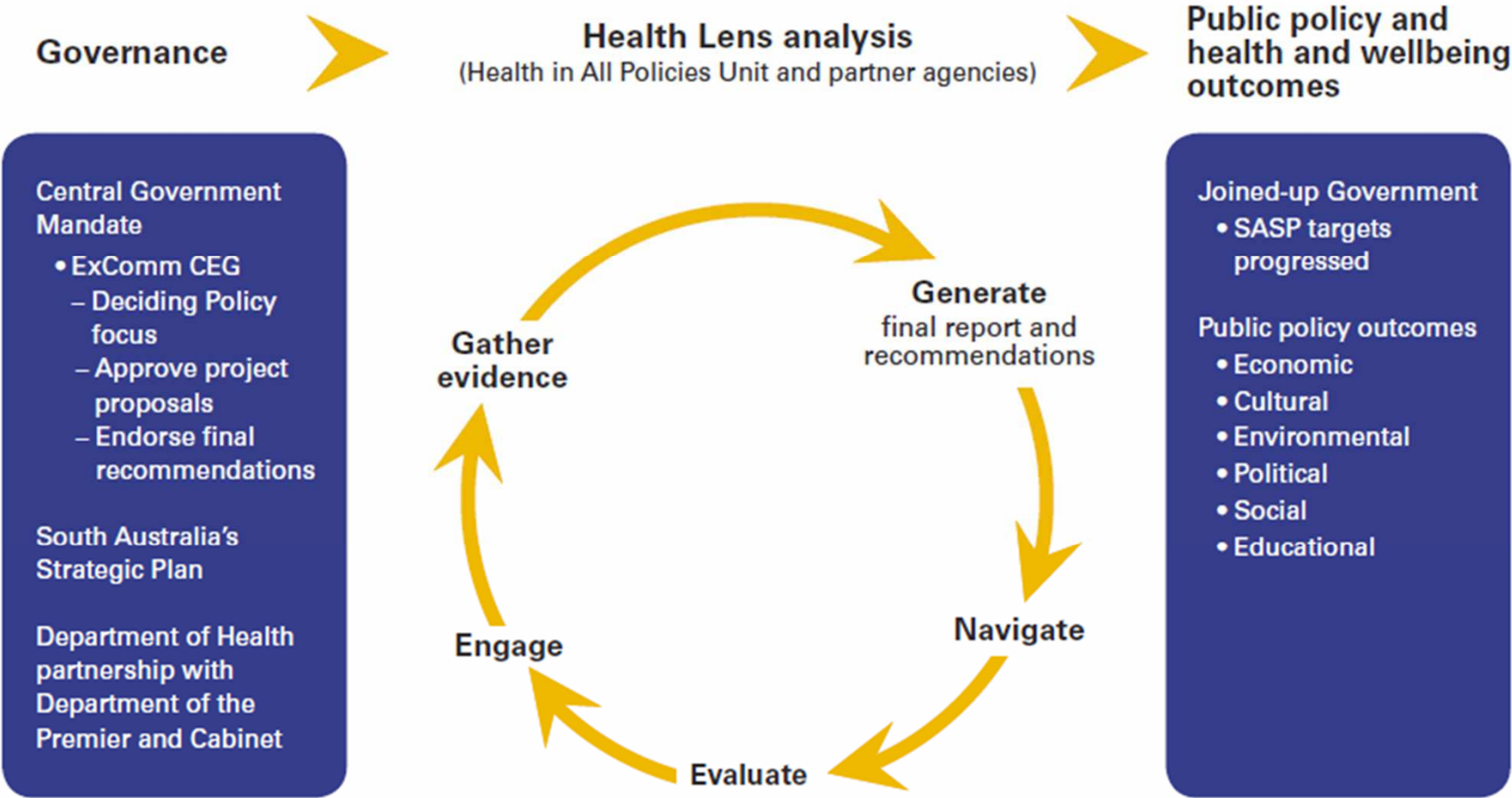
Adelaide 2010, 12 to 15 April

- Government objectives are best achieved when all sectors include health and wellbeing as a key component of policy development
- Requires new form of governance.
- Different role for the health sector, one of facilitator and enabler





# South Australian HiAP Model



# Phase 4. Adapt and Renew

- Cabinet Taskforce
  - New Premier
- Seven Strategic Cabinet Priorities
  - Health Lens across Cabinet priorities
- New Public Health Act 2011
  - Strengthen legislative focus on Promotion and prevention
  - Reduced funding prevention
- Changing role for HiAP Unit
  - Reduced capacity
  - Uncertain future



Version: 17.6.2013

South Australia  
**South Australian Public Health Act 2011**

An Act to promote and to provide for the protection of the health of the public of South Australia and to reduce the incidence of preventable illness, injury and disability, to make related amendments to certain Acts, to repeal the *Public and Environmental Health Act 1987*, and for other purposes.

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Creating a vibrant city

Safe communities, healthy neighbourhoods

An affordable place to live

Every chance for every child

Growing advanced manufacturing

Realising the benefits of the mining boom for all

Premium food and wine from our clean environment

# Phase 5. Strengthen and Systematise

- Central Directive and Mandate
  - Renewed Memorandum of Understanding
- Premier's Priorities
  - Expanding policy agenda
  - Joined-Up Policy
- Public Health Act 2011
  - Interagency Agreements:- Public Health Partner Authorities
  - Section 17
- Strategic Partnerships Unit
  - Diversify Health Lens Methodology
  - Joined-Up Policy: 90 Day Project



# Health in All Policies in a changing context

## Authorising environment

- Premiers directive
- Memorandum of Understanding

## Policy opportunities

- State Strategic Plan
- Cabinet Priorities
- *South Australian Public Health Act*
- Premier's Priorities

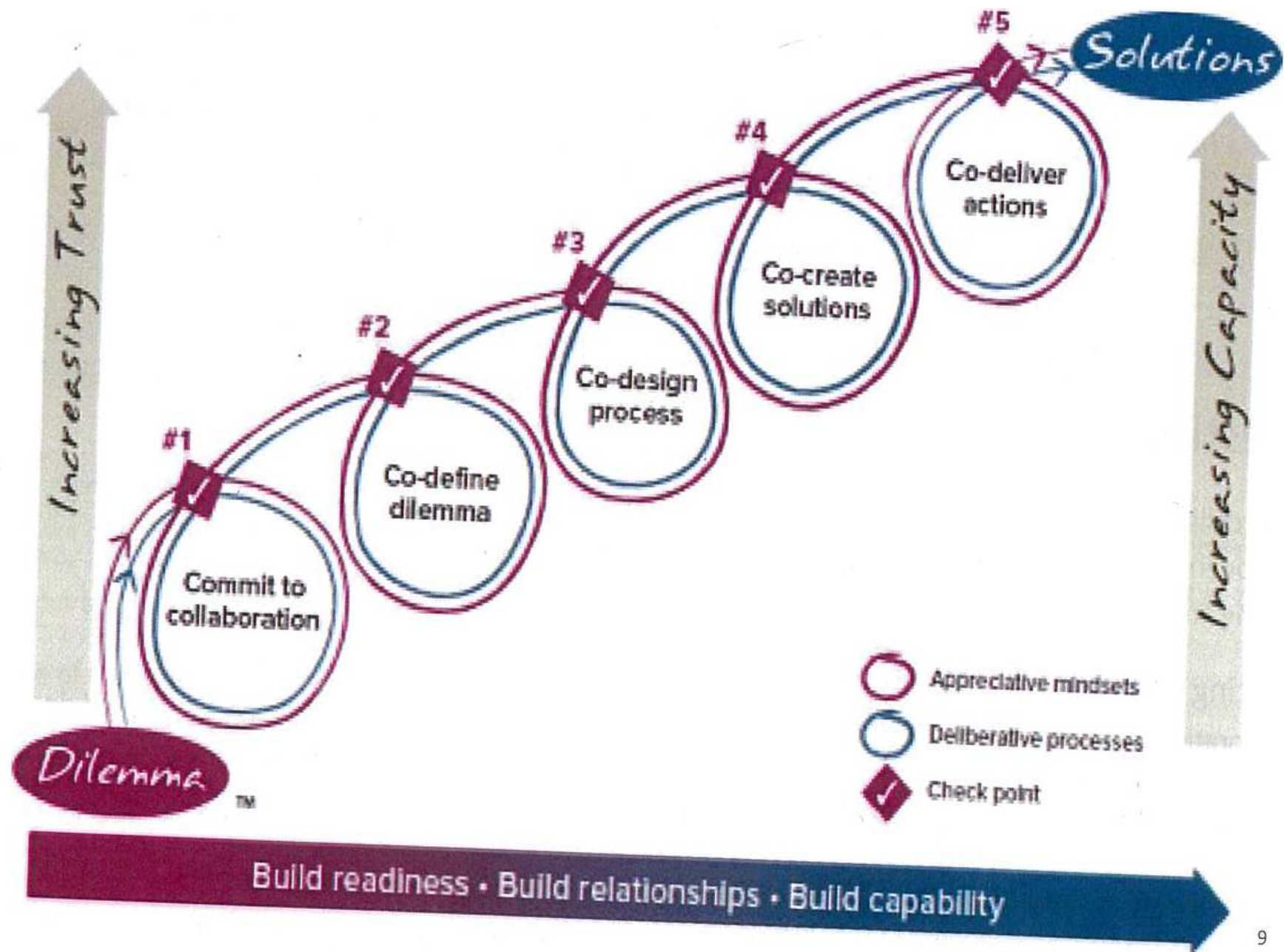
## Supportive structure

- Executive Committee of Cabinet
- Seven Strategic Cabinet Taskforce

## Champions

- Many and building

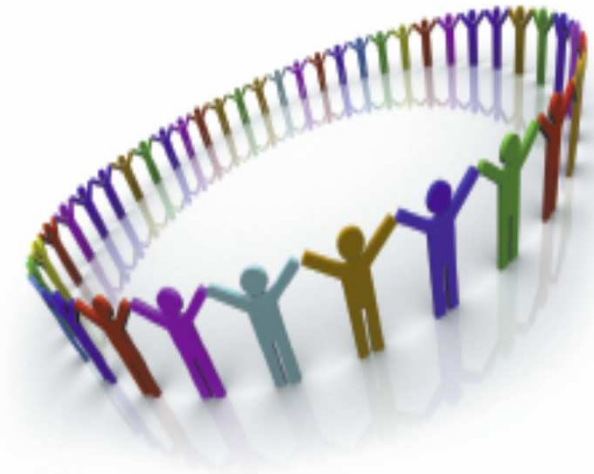




Collaboration involves working together every step of the way!

# Systemising Health in All Policies

- Limited and unstable cross cutting government structures
- Expanding public policy agenda requiring collaborative policy approaches
- To realise potential of HiAP MOU PHA health needed to strengthen WOG structures.
- New methods: HiAP 90 Day Projects; Public Health Partner Authorities (PHPAs)



# Complex policy problems

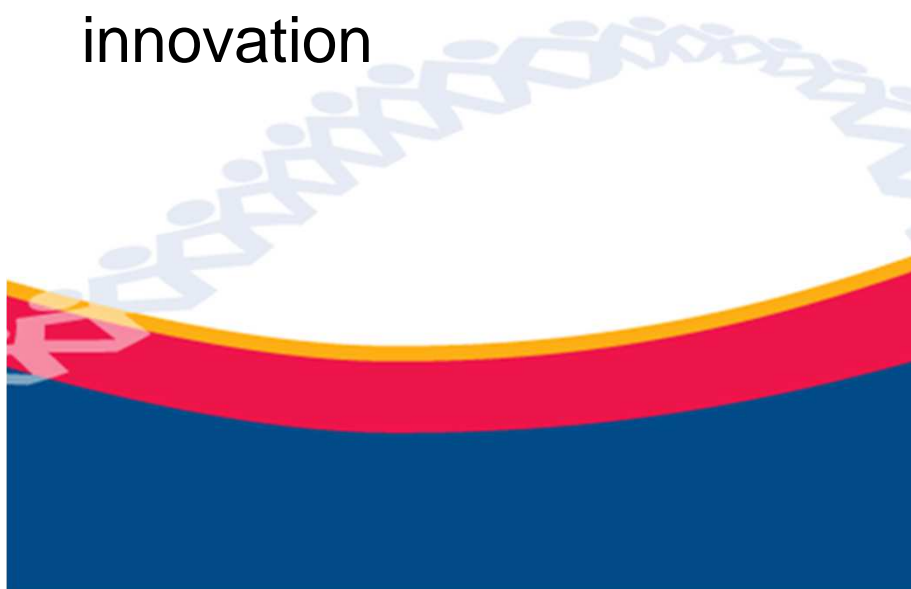
Not only faced by the health sector

- Homelessness
- Domestic violence
- Climate change adaptation



Require innovative approaches

Opportunities for collaboration and innovation



90 Day Change Project:

Working Together for  
Joined-Up Policy

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## Joined-up action: Why is this so difficult?

- Complex policy issues are often multi-determinate
- Action by a number of government agencies, working together, is required
- Such joined-up-government is difficult
- Why?

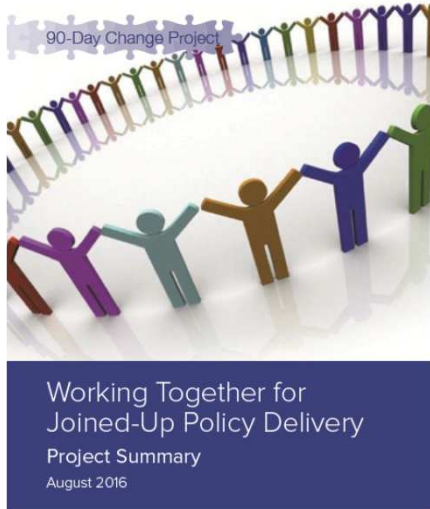




# Government departmental structures



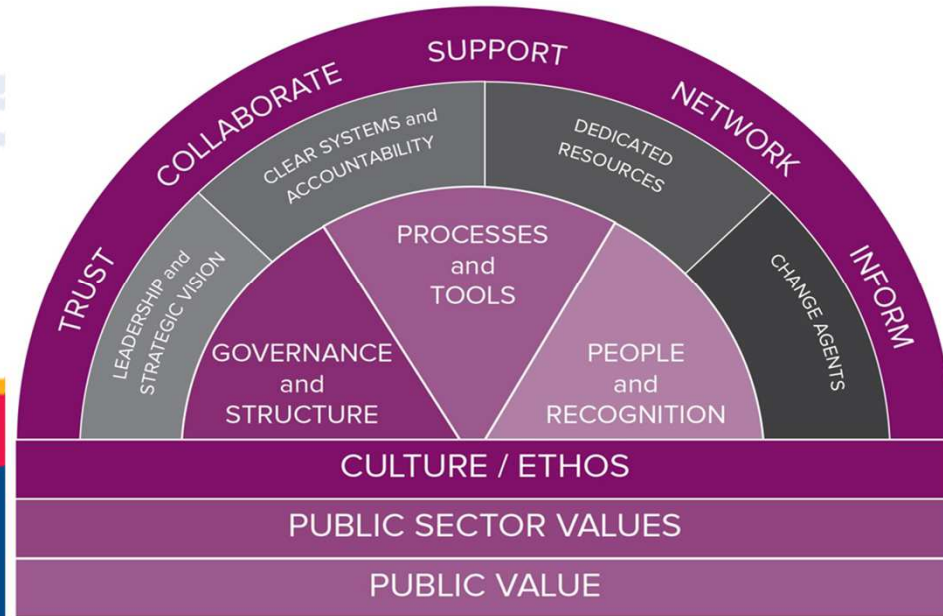
Government  
of South Australia



# Working Together: HiAP 90 Day Project

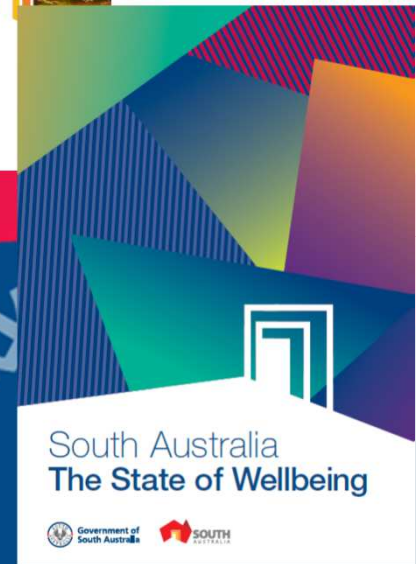
## Project Findings

- Shared vision
- Leadership from top to bottom
- Resourcing budget and people
- Clear accountability and incentives
- Trust and respect
- Culture and ethos
- Flexible mechanisms



# Public Health Partner Authorities (PHPA)

- Entities (agencies, organisations, or departments) enter into a negotiation process with the Department for Health and Ageing to become a PHPA
- Agreement is between the PHPA and Minister for Health; Memorandum of Understanding
- PHPA enter agreement on a *voluntary basis*

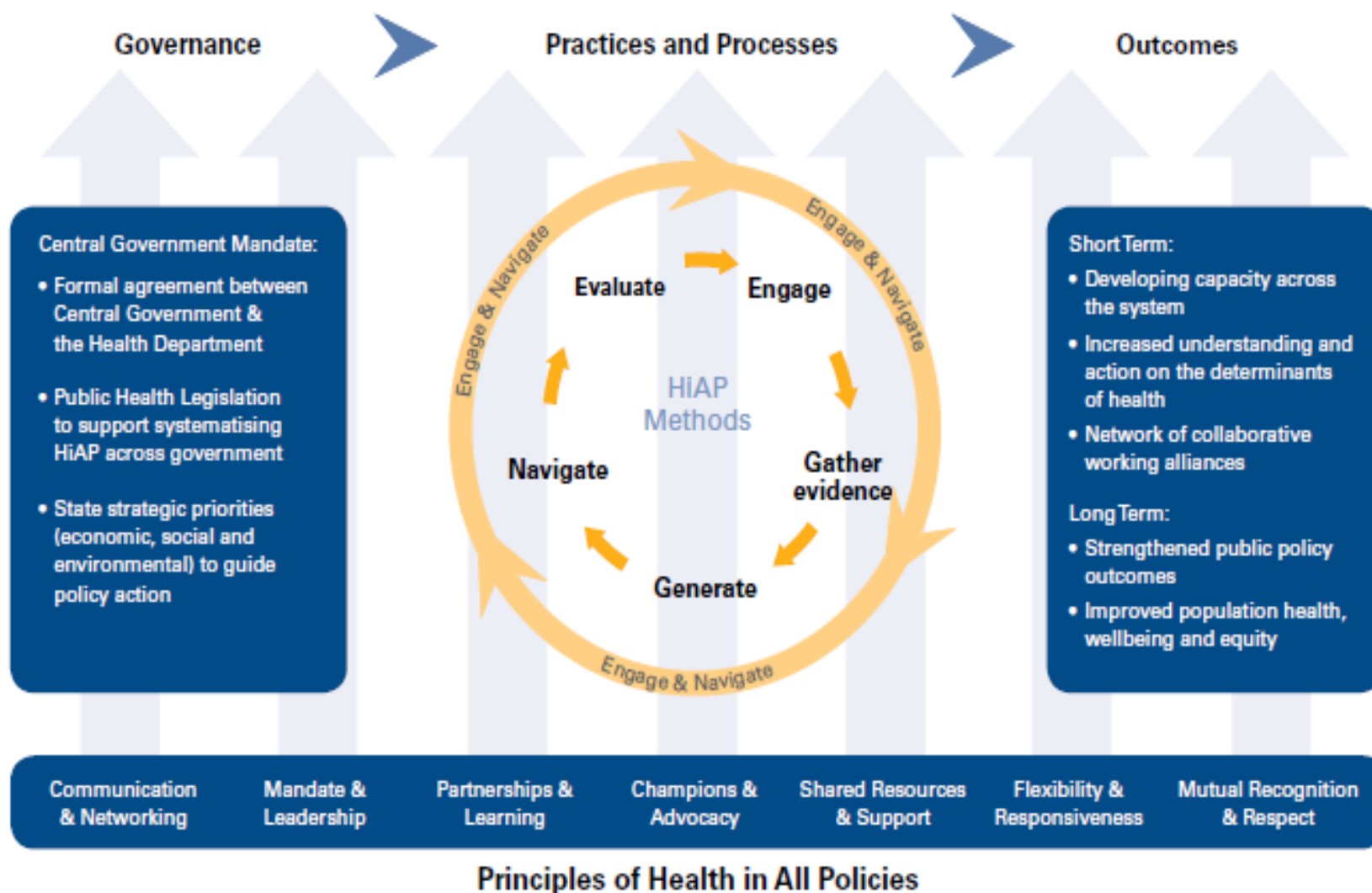


# Critical success factors – why HiAP works?

- ***Political and strategic relevance*** – adaptive and responsive to change
  - South Australia's Strategic Plan
  - Seven Strategic Priorities
  - 10 Economic Priorities
  - *South Australian Public Health Act 2011*
- Central government mandate
  - MOU between DPC and DHA
- Co design process - co-benefits / mutual gains
- Flexible tools; working with limited but dedicated resources
- ***Focus on People and Relationships***



# SA Health in All Policies Model 2017



# Conclusions

- Key Challenges
  - Continuing and emerging complex policy issues
  - Constricted economic climate
- SDH approach to policy
  - Health cannot do it alone
  - Joined-up action required
  - Co-benefits for all agencies
- Innovation
  - Stop telling, start understanding
  - Systematising HiAP principles, practices and processes
  - Persistence and tenacity

